

# **Investor Presentation – April 2021**

1 April 2021

### **Outline**

- 1 Overview 3
- 2 FY 2020 Financial Results 9
- 3 Acquisition of Philippine Tank Storage International (Holdings) Inc. 17
- 4 Additional Information 22





### **Overview of KIT**



- The largest diversified Business Trust listed in Singapore with a portfolio of strategic businesses and assets that provide essential products and services
- Assets under management of approx. \$5.1b<sup>1</sup>

Duainasa Turrata

 Long-term growth and sustainable cash flows supported by defensive evergreen businesses, as well as AAA Singapore Government-linked off-takers, creditworthy counterparties and a large well-diversified customer base

DEIT.

#### Difference between Business Trusts and REITs

		Business Trusts	REIIS
Asset Class		No restriction	Real estate
Depreciation/Revaluation	<b>\$</b> . 1	No impact on distribution payout	No impact on distribution payout
Gearing Limit	<b>\$</b>	• None	• 50%
Taxation	TAX	<ul> <li>Subject to income tax</li> <li>Exemption for income from Qualifying Project Debt Securities (QPDS)</li> </ul>	Tax transparent



# Portfolio of strategic businesses and assets across a broad range of highly defensive industries that delivers long-term sustainable cash flows to Unitholders

#### Distribution & Network

- City Gas
- Ixom
- Philippine Coastal
- Basslink

#### Energy

 Keppel Merlimau Cogen Plant (KMC)

#### Waste & Water

- Senoko Waste-to-Energy Plant
- Tuas Waste-to-Energy Plant
- Ulu Pandan NEWater Plant
- SingSpring Desalination Plant



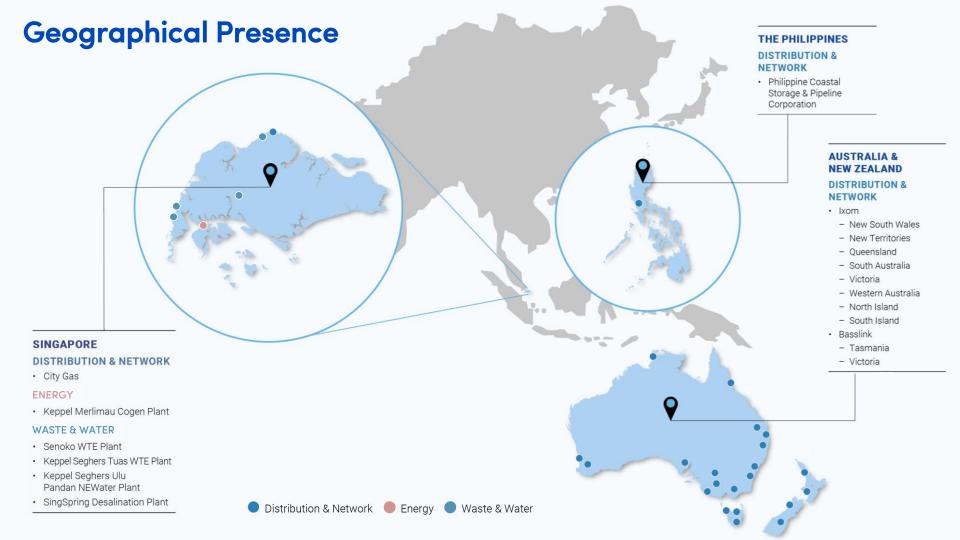




Strategic businesses and assets with potential for long-term growth supported by favourable demand dynamics

Stable and resilient infrastructure assets anchored by concession contracts that are backed by government and government-linked corporations



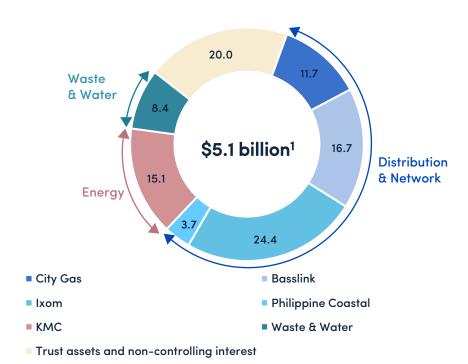


# Well-Diversified Customer Base and Reputable Off-takers

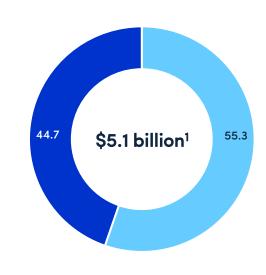
	Customers & Off-takers	Highlights
City Gas	More than 860,000 residential, commercial and industrial customers	✓ Sole producer and retailer of town gas in Singapore
lxom	>8,000 customers, including blue chip companies and municipalities	<ul> <li>✓ Sole manufacturer and provider of liquefied chlorine in Australia, as well as a leading provider of manufactured caustic soda and a wide range of essential chemicals</li> <li>✓ Market leading position supported by an extensive network strategically located across Australia and New Zealand</li> </ul>
Philippine Coastal	Blue-chip customers	<ul> <li>✓ The largest petroleum products storage facility in the Philippines, located in the tax–friendly Subic Bay Freeport Zone</li> <li>✓ Well connected to major demand areas of Metro Manila, Central and North Luzon</li> </ul>
Basslink	Hydro Tasmania	<ul> <li>✓ Only electricity interconnector between Tasmania and mainland Australia</li> <li>✓ Off-taker is owned by the Australian state of Tasmania</li> </ul>
КМС	Keppel Electric	<ul> <li>✓ A competitive gas-fired power plant in Singapore</li> <li>✓ Off-take supported by availability and capacity payments from Keppel Electric</li> <li>✓ Keppel Electric is owned by Keppel Corporation</li> </ul>
Waste & Water	National Environment Agency (NEA) and Public Utilities Board (PUB) of Singapore	<ul> <li>Responsible for meeting water demand and waste treatment requirements in Singapore</li> <li>NEA and PUB are statutory bodies under the Government of Singapore</li> </ul>

### Portfolio Breakdown

#### By Businesses and Assets (%)



#### By Geography (%)



- Singapore
- Australia, New Zealand, Philippines and other countries





### **Key Results Highlights**



#### Grew FY 2020 Group EBITDA<sup>1</sup> by 16.9% YoY and free cash flow to equity (FCFE)<sup>2</sup> by 19.6% YoY

Achieved 2H 2020 Group EBITDA of \$174.6m<sup>1</sup>, bringing FY 2020 EBITDA to \$376.0m<sup>1</sup>, up 16.9% YoY. FCFE<sup>2</sup> for 2H 2020 was \$112.4m, bringing FCFE<sup>2</sup> for FY 2020 to \$225.7m, up 19.6% YoY.



#### Achieved payout ratio of 82%; DPU of 3.72 cents for FY 2020

Declared DPU of 1.86 cents for 2H 2020, bringing FY 2020 DPU to 3.72 cents. Payout ratio of 82% allows for capital reinvestments into growth initiatives that will deliver long-term returns.



#### Acquisition of Philippine Tank Storage International (Holdings) Inc. (PTSI)

PTSI owns Philippine Coastal Storage and Pipeline Corporation, the largest petroleum product storage facility in the Philippines with strong growth prospects. The acquisition was completed on 29 January 2021.



#### Preserved low gearing of 32.1%

Comfortable debt headroom to pursue growth opportunities.



#### Maintained operational excellence and readiness in 2020

All businesses and assets are essential services and continued to operate throughout the COVID-19 pandemic.

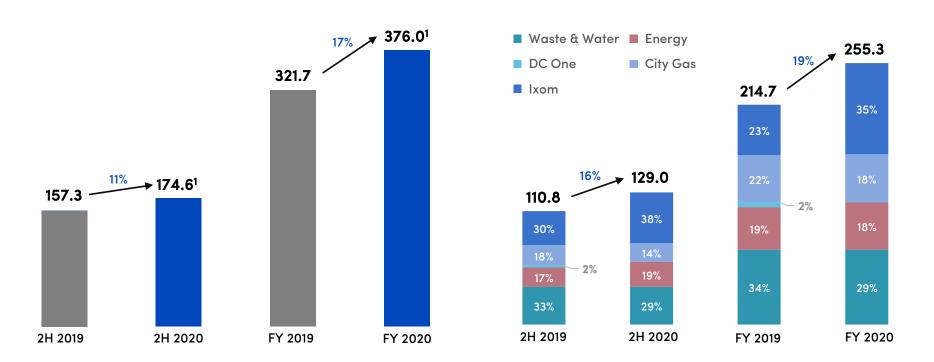
<sup>1.</sup> Excludes one-off acquisition related cost incurred for Ixom's acquisition of Medora (\$\$0.8m), Ixom's divestment of Latin America and China Life Science businesses (\$\$16.7m) and Basslink's arbitration provision (\$\$76.2m). Group EBITDA is \$\$282.3m without the adjustments 2. FCFE is equivalent to distributable cash flow. FCFE is net of trust expenses, distribution paid/payable to perpetual securities holders, management fees and financing costs



### **Operational Performance**

#### Group EBITDA (\$m)

#### Operational Cash Flows (\$m)<sup>2</sup>



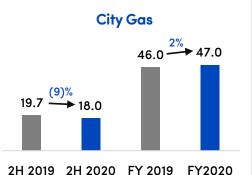


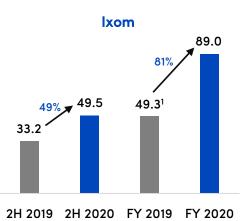
<sup>1.</sup> Excludes one-off acquisition related cost incurred for Ixom's acquisition of Medora (\$\$0.8m), Ixom's divestment of Latin America and China Life Science businesses (\$\$16.7m) and Basslink's arbitration provision (\$\$76.2m). Group EBITDA is \$\$282.3m without the adjustments

<sup>2.</sup> Excludes Trust expenses and distribution paid/payable to perpetual securities holders, management fees and financing costs. Refer to slide 22 for the full breakdown of KIT Group's free cash flow to equity

### **Business Updates - Distribution & Network**







#### City Gas

- Customer base grew 0.8% YoY to 866,000 as at end-Dec 2020
- FY 2020 recorded slightly lower gas demand compared to FY 2019, due mainly to lower consumption from Commercial & Industrial (C&I) customers as a result of the circuit breaker and various ongoing government control measures to manage the pandemic, and offset slightly by higher consumption from residential customers
- With Singapore entering phase 2 of reopening in June 2020, demand from C&I customers has increased steadily in 2H 2020, and is expected to continue growing into 2021
- OCF was lower YoY in 2H 2020 as a result of a timing difference inherent in the fuel price pass through gas tariff mechanism. City Gas has no exposure to fuel price risk over time

#### **Ixom**

- Strong performance in 2H 2020 due to higher demand for cleaning and hygiene products, higher production from the dairy segment, higher trading volume for the mining sector and increased demand for construction-related chemicals; as well as lower capital expenditure in 4Q 2020
- Optimised portfolio with planned divestment of non-core businesses in Latin America and North Asia
- Remain focused on growth initiatives, harnessing know-how in water treatment solutions, manufactured chemicals, supply chain management, as well as leveraging deep local market knowledge to gain market share and provide best-in-class service to customers

#### Basslink<sup>2</sup>

- Achieved 99.2% availability and the Commercial Risk Sharing Mechanism was neutral for FY 2020
- Post-arbitration, Basslink is in discussions with its advisors to understand the implication of the awards and concurrently undertaking certain mitigating actions in accordance with good electricity industry practice
- In discussions with financiers to pursue refinancing in 1H 2021

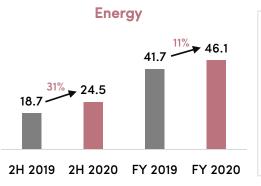


<sup>1.</sup> Acquisition of Ixom was completed on 19 February 2019

<sup>2.</sup> KIT is not dependent on Basslink's cash flows for distributions

### Business Updates - Energy and Waste & Water

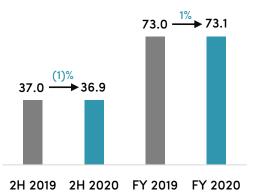
#### Operational Cash Flows (OCF) (\$m)



#### **Keppel Merlimau Cogen Plant**

- · Achieved 98% annual contracted availability
- Contracted availability was slightly impacted by unplanned maintenance expenses in 2H 2020
- KMC has no tariff exposure to the Singapore wholesale electricity market and has no exposure to fluctuations in fuel oil prices
- KMC receives a fee for delivering the availability of the plant to Keppel Electric

#### Waste & Water



#### Senoko and Tuas WTE Plants, Ulu Pandan NEWater Plant and SingSpring Desalination Plant

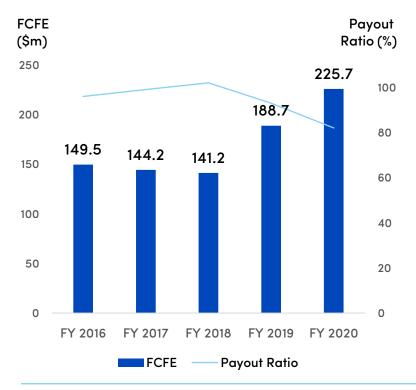
• Fulfilled all contractual obligations and operations remained stable



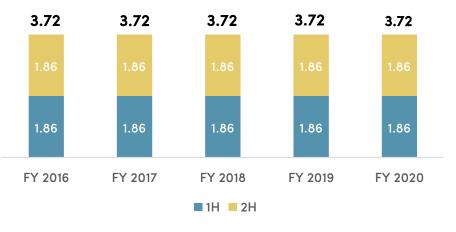


### **Focused on Growing FCFE**

# Free Cash Flow to Equity (FCFE) and Payout Ratio



#### Stable Distribution (cents)<sup>1</sup>



#### Comparative Yields<sup>2</sup>



<sup>1.</sup> KIT has adopted half-yearly distributions with effect from 2H 2020

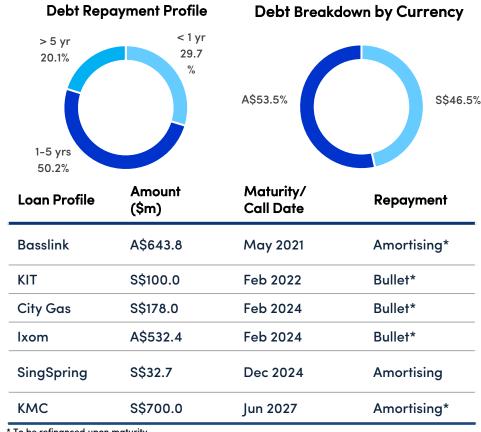
<sup>2.</sup> Sources: Bloomberg and Monetary Authority of Singapore. Comparative yield based on preceding 12-month data as at 30 March 2021

<sup>3.</sup> Based on the market price per Unit of \$0.545 as at 30 March 2021

### **Balance Sheet and Capital Management**

Balance Sheet	As at 31 Dec 2020 (\$m)
Cash	581
Borrowings	2,161
Net debt	1,580
Total assets	4,930
Total liabilities	3,435
Group EBITDA <sup>1</sup>	376
Net gearing	32.1%
Net debt / EBITDA	4.2x

- Hedged ~89% of total loans
- Secured S\$300m term loan facility to partially finance the acquisition of PTSI
- Stable interest rate of 4-5%
- Weighted average term to maturity was 2.9 years<sup>2</sup>
- Perpetual securities of S\$300m issued classified as equity



<sup>\*</sup> To be refinanced upon maturity

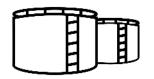


<sup>1.</sup> Excludes one-off acquisition related cost incurred for Ixom's acquisition of Medora (\$\$0.8m), Ixom divestment of Latin America and China Life Science businesses (\$\$16.7m) and Basslink's arbitration provision (\$\$76.2m). Group EBITDA is \$\$282.3m without the adjustments

<sup>2.</sup> Excluding the Basslink loan, weighted average term to maturity would be 3.9 years



### Key Highlights of Philippine Coastal Storage & Pipeline Corporation



Storage Capacity
6 million barrels
by early-2021



USD-denominated
"take-or-pay" Contracts
No exposure to petroleum
price and volume risk



2019 EBITDA ~S\$40 million<sup>1</sup>



**Products Stored** 

- Diesel Gasoline
- Jet Fuel Biodiesel
  - Ethanol



2014-2019 EBITDA CAGR 5.8%



**Blue Chip Customers** 

Government Agency
Oil & Gas Conglomerates
Multinational Corporations
Domestic Gasoline Retailers



### **Key Merits**

#### Key attributes of Philippine Coastal

- Philippine Coastal is the largest petroleum products storage facility in the Philippines
- 2 Strategically located in the Subic Bay Freeport Zone and an essential service provider
- 3 Strong competitive advantage and leading market position
- 4 Sticky blue chip customer base with USD-denominated "take-or-pay" contracts
- 5 Long-term demand supported by sustained economic growth and healthy demand dynamics

# Strategically aligned with KIT's investment focus

Strengthening KIT's 'Distribution & Network' segment

Long-term stable cash flows with potential growth

Strong and stable business with infrastructure -like qualities

Provides key products and fundamental services

### **Three-pronged Growth Strategy**

The Trustee-Manager will harness the synergies of its three-pronged growth strategy to achieve its goal of long-term value creation

#### Value Creation

- Generate and grow cash flows from KIT's well-diversified portfolio of businesses and assets
- Drive organic growth from existing going concern businesses – City Gas, Ixom, Philippine Coastal – that are supported by long-term favourable demand trends
- Drive strong operational performance and efficiencies, as well as fulfil all contractual requirements

#### Operational Excellence

- Achieve operational excellence and asset optimisation to extract further value
- Maintain an optimal capital structure to support growth initiatives, and maximise returns for Unitholders
- Implement sustainable practices, where feasible, to support a sustainable future for KIT and its stakeholders

### Focused Acquisition

- Seek leading businesses and assets with the following investment characteristics:
  - ✓ Generate defensive cash flows and revenues that are inflation-linked and/or GDP-linked with potential for growth
  - √ Possess high barriers to entry
  - Are key providers of essential products and services
- Potential bolt-on acquisitions at City Gas, Ixom and Philippine Coastal
- Undertake co-investment and incubation opportunities with Keppel Capital, the Sponsor and/or like-minded investment partners
- Partner with experienced operators on greenfield investments with limited construction exposure







### Free Cash Flow to Equity

	2H 2020 \$\$'000	2H 2019 S\$'000	+/(-) %	FY 2020 S\$'000	FY 2019 S\$'000	+/(-) %
Distribution & Network	67,572	54,991	22.9	136,009	99,941	36.1
City Gas	18,036	19,720	(8.5)	47,047	45,982	2.3
lxom	49,536	33,247	49.0	88,962	49,281 <sup>1</sup>	80.5
DC One <sup>2</sup>	-	2,024	(100.0)	-	4,678	(100.0)
Energy	24,526	18,749	30.8	46,133	41,699	10.6
Waste & Water	36,905	37,018	(0.3)	73,124	73,011	0.2
KIT and Holdco³	(16,647)	(16,253)	(2.4)	(29,592)	(25,947)	(14.0)
Free Cash Flow to Equity	112,356	94,505	18.9	225,674	188,704	19.6

<sup>1.</sup> Acquisition of Ixom was completed on 19 February 2019

<sup>2.</sup> KIT divested its 51% stake in DC One on 31 October 2019

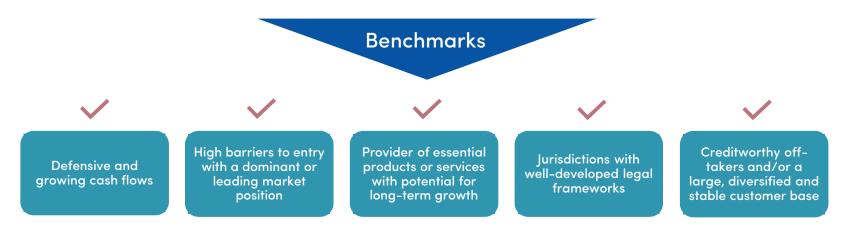
<sup>3.</sup> Comprises Trust expenses and distribution paid/payable to perpetual securities holders, management fees and financing costs

### **Driving Growth**

#### Deliver recurring distributions and growth over the long term



By acquiring strategic businesses and assets across a broad range of highly defensive industries



### **Commitment to Sustainability**



**STEWARDSHIP** 

We will do our part to combat climate

change and are committed to improving

resource efficiency and reducing our



The long-term sustainability of our business is driven at the highest level of the organisation through a strong and effective board, good corporate governance and prudent risk management.





#### PEOPLE AND COMMUNITY

People are the cornerstone of our business. We are committed to providing a safe and healthy workplace, investing in training and developing our people to help them reach their full potential, as well as uplifting communities wherever we operate.



environmental impact.

Through Keppel Capital, the Trustee-Manager supports the United Nations (UN) Global Compact as a signatory and adopts the Compact's 10 universal principles, which include human rights, labour, environment and anti-corruption.



Align sustainability approach with nine out of 17 Sustainable Development Goals to ensure that KIT's ESG efforts help address the most crucial sustainability issues globally.

## Portfolio Overview (1)

		Description	Customer and contract terms	Primary source of cash flows
Distribution & Network	City Gas Singapore	Sole producer and retailer of piped town gas	Over 860,000 commercial and residential customers	Fixed margin per unit of gas sold, with fuel and electricity costs passed through to consumer
	lxom Australia	Industrial infrastructure business in Australia and New Zealand, supplying and distributing key water treatment chemicals, as well as industrial and specialty chemicals	Over 8,000 customers comprising municipals and blue-chip companies	Payments from customers for delivery of products and provision of services based on agreed terms.
	Basslink Australia	Basslink subsea interconnector that transmits electricity and telecoms between Victoria and Tasmania in Australia	Service agreement with Hydro Tasmania (owned by Tasmania state government) until 2031, with option for 15-year extension	Fixed payments for availability of Basslink subsea cable for power transmission
	Philippine Coastal Philippines	The largest petroleum products storage facility in the Philippines, located in the tax-friendly Subic Bay Freeport Zone	Blue-chip customers	USD-denominated "take-or- pay" contracts with no direct exposure to petroleum price and volume risk

### Portfolio Overview (2)

		Description	Customer and contract terms	Primary source of cash flows
Energy	Keppel Merlimau Cogen Singapore	1,300MW combined cycle gas turbine power plant	Capacity Tolling Agreement with Keppel Electric until 2030 with option for 10-year extension (land lease till 2035, with 30-year extension)	Fixed payments for meeting availability targets
Waste & Water	Senoko WTE Plant Singapore	Waste-to-energy plant with 2,310 tonnes/day waste incineration concession	NEA, Singapore government agency - concession until 2024	Fixed payments for availability of incineration capacity
	Tuas WTE Plant Singapore	Waste-to-energy plant with 800 tonnes/day waste incineration concession	NEA, Singapore government agency – concession until 2034	Fixed payments for availability of incineration capacity
	Ulu Pandan NEWater Plant Singapore	One of Singapore's largest NEWater plants, capable of producing 148,000m /day	PUB, Singapore government agency – concession until 2027	Fixed payments for the provision of NEWater production capacity
	SingSpring Desalination Plant Singapore	Singapore's first large-scale seawater desalination plant, capable of producing 136,380m³/day of potable water	PUB, Singapore government agency - concession until 2025 (land lease till 2033)	Fixed payments for availability of output capacity



### **Important Notice**

The information contained in this presentation is for information purposes only and does not constitute or form part of, and should not be construed as, any offer or invitation to sell or issue or any solicitation of any offer or invitation to purchase or subscribe for any units ("Units") in Keppel Infrastructure Trust ("KIT") or rights to purchase Units in Singapore, the United States or any other jurisdiction. This presentation is strictly confidential to the recipient, may not be reproduced, retransmitted or further distributed to the press or any other person, may not be reproduced in any form and may not be published, in whole or in part, for any purpose to any other person with the prior written consent of the Trustee-Manager (as defined hereinafter). This presentation should not, nor should anything contained in it, form the basis of, or be relied upon in any connection with any offer, contract, commitment or investment decision whatsoever and it does not constitute a recommendation regarding the Units.

The past performance of KIT is not necessarily indicative of its future performance. Certain statements made in this presentation may not be based on historical information or facts and may be "forward-looking" statements due to a number of risks, uncertainties and assumptions. Representative examples of these factors include (without limitation) general industry and economic conditions, interest rate trends, cost of capital and capital availability, competition from similar businesses and governmental and public policy changes, and the continued availability of financing in the amounts and terms necessary to support future business. Such forward-looking statements speak only as of the date on which they are made and KIT does not undertake any obligation to update or revise any of them, whether as a result of new information, future events or otherwise. Accordingly, you should not place undue reliance on any forward-looking statements.

Prospective investors and unitholders of KIT ("Unitholders") are cautioned not to place undue reliance on these forward-looking statements, which are based on the current view of Keppel Infrastructure Fund Management Pte. Ltd. (as trustee-manager of KIT) ("Trustee-Manager") on future events. No representation or warranty, express or implied, is made as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of the information, or opinions contained in this presentation. The information is subject to change without notice, its accuracy is not guaranteed, has not been independently verified and may not contain all material information concerning KIT. The information set out herein may be subject to updating, completion, revision, verification and amendment and such information may change materially. The value of Units and the income derived from them may fall as well as rise. Units are not obligations of, deposits in, or guaranteed by, KIT, the Trustee-Manager or any of its affiliates and/or subsidiaries. An investment in Units is subject to investment risks, including the possible loss of the principal amount invested.

Investors have no right to request the Trustee-Manager to redeem their Units while the Units are listed. It is intended that Unitholders may only deal in their Units through trading on Singapore Exchange Securities Trading Limited ("SGX-ST"). Listing of the Units on SGX-ST does not guarantee a liquid market for the Units.

The information contained in this presentation is not for release, publication or distribution outside of Singapore (including to persons in the United States) and should not be distributed, forwarded to or transmitted in or into any jurisdiction where to do so might constitute a violation of applicable securities laws or regulations.

This presentation is not for distribution, directly or indirectly, in or into the United States. No Units are being, or will be, registered under the U.S. Securities Act of 1933, as amended ("Securities Act"), or the securities laws of any state of the U.S. or other jurisdiction and no such securities may be offered or sold in the U.S. except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the Securities Act and any applicable state or local securities laws. No public offering of securities is being or will be made in the U.S. or any other jurisdiction.

